



TAILWIND



Work begins
for new ...

HANGAR

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U.S. Air Force photo/Senior Airman Christian Conrad
A congregation listens to Jay Haywood, 60th Air Mobility Wing chaplain candidate, during a Protestant service July 26 at Travis Air Force Base, California. The base's chapel office started holding Catholic and Protestant religious services outside in order to mitigate the spread of COVID-19.

Chapel helps grapple with anxiety

Nick DeCicco

60TH AIR MOBILITY WING PUBLIC AFFAIRS

Life during a global pandemic and a period of racial upheaval is challenging, but Capt. Kevin Hostettler works to help others keep things in perspective.

As a chaplain with the 60th Air Mobility Wing's Chapel at Travis AFB, California, Hostettler takes a wide view, recognizing that people always come to him in need.

Hostettler said treating everyone's challenges with respect, regardless of scale, is important to him.

"It's hard to compare one person's earth-shattering perspective to another's earth-shattering

perspective," he said. "Each person's individual baggage is valid and needs the same level of concern. That's something that any caregiver has to get right. I have to realize that is valid and provide the same level of care for that human soul as I would someone that is grieving the loss of a loved one."

Uncertainty and anxiety are running high in 2020, Hostettler said.

"People are looking for hope," he said. "People are looking for some semblance of stability."

Travis' chapel services team is finding a way to accommodate the emotional and spiritual needs of its community while following operational guidelines amid

the coronavirus pandemic. Among the solutions is moving services outdoors. Catholic and Protestant services take place outside of the base's two chapels on Sunday mornings.

While these are unprecedented times, there are silver linings, said Nate Johnson, the coordinator for the Airman Ministry Center that runs The Peak, a chapel-affiliated space for Airmen to build community and character while boosting their spiritual development, service to others and leadership skills. One is that the closures have allowed The Peak to complete a planned renovation without a major shutdown of the facility.

Some folks have used the

time for introspection and self-discovery. Others, such as volunteers of The Peak, have discovered a deeper level of camaraderie, Johnson said.

One-on-one counseling continues, too. Hostettler said the dawn of a new school year is bringing stressors for people whose children will return to brick-and-mortar locations, as well as those who will participate in distance learning.

"We're seeing a larger increase in anxiety from folks about school districts," Hostettler said. "I saw somebody today who was very much hurting – afraid, confused, asking, 'How am I going to make this work with

See CHAPEL Page 15

CHPS offers virtual services

Civilian Health Promotion Services

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- Access all our pre-recorded health and wellness classes in our CHPS Video Library at usafwellness.com – under the "Documents" section, select the class link you wish to view in the class library, it is that easy.

USAFwellness.com now has an IOS App. To get it navigate to the app store and search for Motivation Alliance. Download it, click start and enter your platform URL (usafwellness.com).

iPhone users can get the most from your app by allowing notifications and sharing with your Apple Health app.

To schedule a virtual health education class or health and wellness consult contact Travis CHPS at elisa.k.meggs.ctr@mail.mil or 707-424-2477.

Diamond Sharp Quarterly Award



Courtesy photo

Airman 1st Class Hannah Bethel

60th Security Forces Squadron

U.S. Air Force Airman 1st Class Hannah Bethel is the first recipient of the new Diamond Sharp Quarterly Award. She is a 24-year-old defender, born and raised in Clifton Forge, Virginia.

Bethel joined the Air Force for travel, education and to leave her hometown. Over a three-month period, she took the initiative to make face coverings for her fellow defenders while awaiting supplies to be issued and led a team of 18 members in a food drive supporting 10,000 families during the COVID-19 pandemic.

Bethel was honored to receive this award and said it encourages her to keep striving to get better. This award, which is organized by the Travis AFB First Sergeant Council, recognizes Travis Airmen at the squadron, group and wing level for significant contributions to unit, base, community and displaying the characteristics of a first sergeant.

Reservists help school children

Senior Airman William Brugge

315TH AIRLIFT WING PUBLIC AFFAIRS

ST. KITTS AND NEVIS — During a combined humanitarian and training mission, a C-17 Globemaster III from the 315th Airlift Wing, Joint Base Charleston, South Carolina, delivered educational supplies to St. Kitts and Nevis on July 25.

The mission was planned to maintain the aircrews flying readiness requirements, while also delivering school supplies to the citizens of St. Kitts and Nevis.

"I enjoy flying the Denton cargo missions because it's a real win-win scenario," said Major John Williams, Pilot with the 317th Airlift Squadron, Joint Base Charleston. "The reservists win by getting enhanced training for pilots and loadmasters so we are more proficient at our jobs, the donating organizations and the recipients win by receiving humanitarian cargo to improve people's quality of life."

The school supplies were donated by Source Relief Non-Profit Organization. The donated cargo totaled over 10,000 pounds and was valued at around \$20,000. According to Source Relief, the donating organizations, the school supplies are estimated to touch the lives of nearly 1,000 people.

"It's amazing to be able to help out the people in St. Kitts and Nevis," said Chris Findlay, Founder of Source Relief. "We have had the opportunity to



Courtesy photo

A C-17 Globemaster III from the 315th Airlift Wing, Joint Base Charleston, South Carolina, sits on the runway July 25 in St. Kitts and Nevis.

work with the people of St. Kitts and Nevis on multiple occasions and like to be able to give back to the community."

These missions are planned in advance and are major peacetime functions of the Air Force Reserve's airlift fleet. They allow for aircrews to accomplish training and readiness requirements and practicing their skills while also being involved with delivery of humanitarian aid.

The cargo was donated by charities in the U.S. and airlifted in conjunction with the Denton Amendment, a State

Department/USAID program that enables humanitarian charities and U.S.-based nongovernmental organizations to use space available on military cargo aircraft to transport humanitarian goods to countries in need. Consequently, these missions are flown at no additional cost to the U.S. taxpayers. Once delivered, the cargo will be received by local outreach organizations, who then distribute the supplies. Special precautions are taken to ensure that the cargo benefits the intended recipients.

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Event readies kids for school



U.S. Air Force photo/Airman 1st Class Karla Parra

Elizabeth Nelson, daughter of U.S. Air Force Tech Sgt. Brent Nelson, 60th Operations Support Squadron watch tower supervisor, selects writing utensils during Operation Homefront's "Back to School Brigade" July 25 at Travis Air Force Base, California. The event provided children of military members with supplies for the upcoming academic year. Operation Homefront is a national, nonprofit organization that offers programs and services to support military families.

Leadership gets look at Command Post



U.S. Air Force photo/Senior Airman Jonathon Carnell

U.S. Air Force Airman 1st Class Devar Hunt, left, 60th Air Mobility Wing Command Post junior emergency actions controller, and Col. Zachery Jiron, 60th AMW vice commander, walk the perimeter of the command post building during Leadership Rounds July 31 at Travis Air Force Base, California. Command Post Airmen check the security of the building at the beginning of every shift. The Leadership Rounds program provides 60th AMW leadership an opportunity to interact with Airmen and get a detailed view of each mission performed at Travis AFB.

Military Star cards deliver deals

Lorraine Harris-Ortega

ARMY & AIR FORCE EXCHANGE SERVICE
PUBLIC AFFAIRS

The Army & Air Force Exchange Service is helping first-time Military Star cardholders at Travis Air Force Base save a little extra on their back-to-school bill this year.

From Aug. 13-27, Military Star card shoppers will receive 15% off all their first-day's purchases instead of the typical 10% discount. The 15% discount will appear as a credit on the first monthly billing statement.

"Signing up for a new Military Star account is already a great way to save money – even more so during this back-to-school season," said Phonda Bishop, Exchange general manager. "We hope offering this extra discount will show shoppers just how much the Military Star card can help

their family save."

All Military Star customers are automatically enrolled in the Military Star Rewards Program. They are eligible to earn 2% back in rewards points on qualifying purchases at all military exchanges, DeCA and other participating locations. After every 2,000 points, customers receive a \$20 rewards card.

Other benefits of the

Military Star card include:

- Free standard shipping on all ShopMyExchange.com and MyNavyExchange.com orders.
- The lowest flat-rate APR (10.24%) among store cards
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- Reduced-interest deployment plan with no payments required for eligible customers.

See CARDS Page 12

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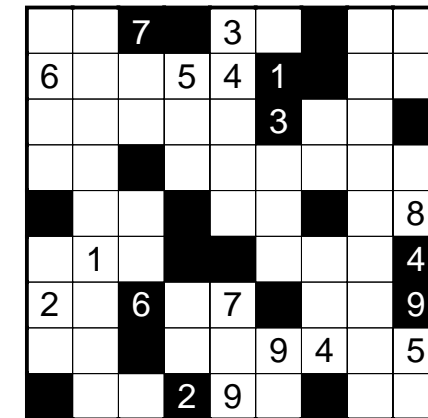


Puzzles

STR8TS

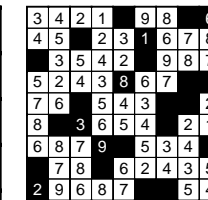
No. 502

Medium



You can find more help, tips and hints at www.str8ts.com

Previous solution - Easy

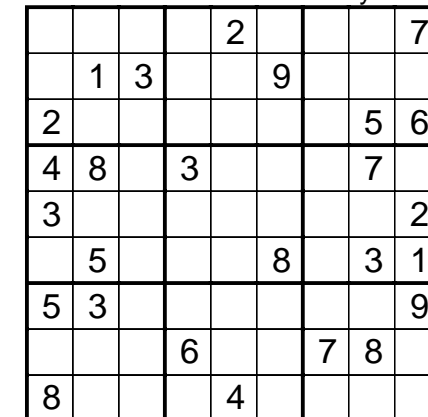


How to beat Str8ts – Like Sudoku, no single number can repeat in any row or column. But... rows and columns are divided by black squares into **compartments**. These need to be filled in with numbers that complete a 'straight'. A **straight** is a set of numbers with no gaps but can be in any order, eg [4,2,3,5]. Clues in black cells remove that number as an option in that row and column, and are not part of any straight. Glance at the solution to see how 'straights' are formed.

SUDOKU

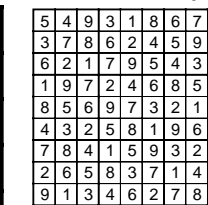
No. 502

Very Hard



The solutions will be published here in the next issue.

Previous solution - Tough



To complete Sudoku, fill the board by entering numbers 1 to 9 such that each row, column and 3x3 box contains every number uniquely.

For many strategies, hints and tips, visit www.sudokuwiki.org

If you like Str8ts, Sudoku and other puzzles, check out our books, iPhone/iPad Apps and much more on our store at www.str8ts.com

Voluntary Leave Transfer Program

The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer Program: Rebecca Austria, 60th Maintenance Group; John Butler, Special Tactics Training Squadron; Jaqualynn Cabanlit, Travis AFB Commissary; Neftaly Clark, 1st Special Operations Force Support Squadron; David Duncan, 319th Reconnaissance Wing, Grand Forks AFB; Rabiye Hamilton, Travis AFB Commissary; Patrick Hodge, United States Transportation Command, Scott AFB; Mark Holmes, 10th Contracting Squadron; Dina Patterson-Steward,

60th Aerial Port Squadron; Jason Perkins, Grand Forks AFB; Gina Silva, Air Force Academy headquarters; Jean Sommer, Travis AFB Commissary; Maria Thammassen, 60th Force Support Squadron; and Dennis Weaver, Air Force Manpower Agency.

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred annual leave directly from other employees. For more information, call 707-424-1720.

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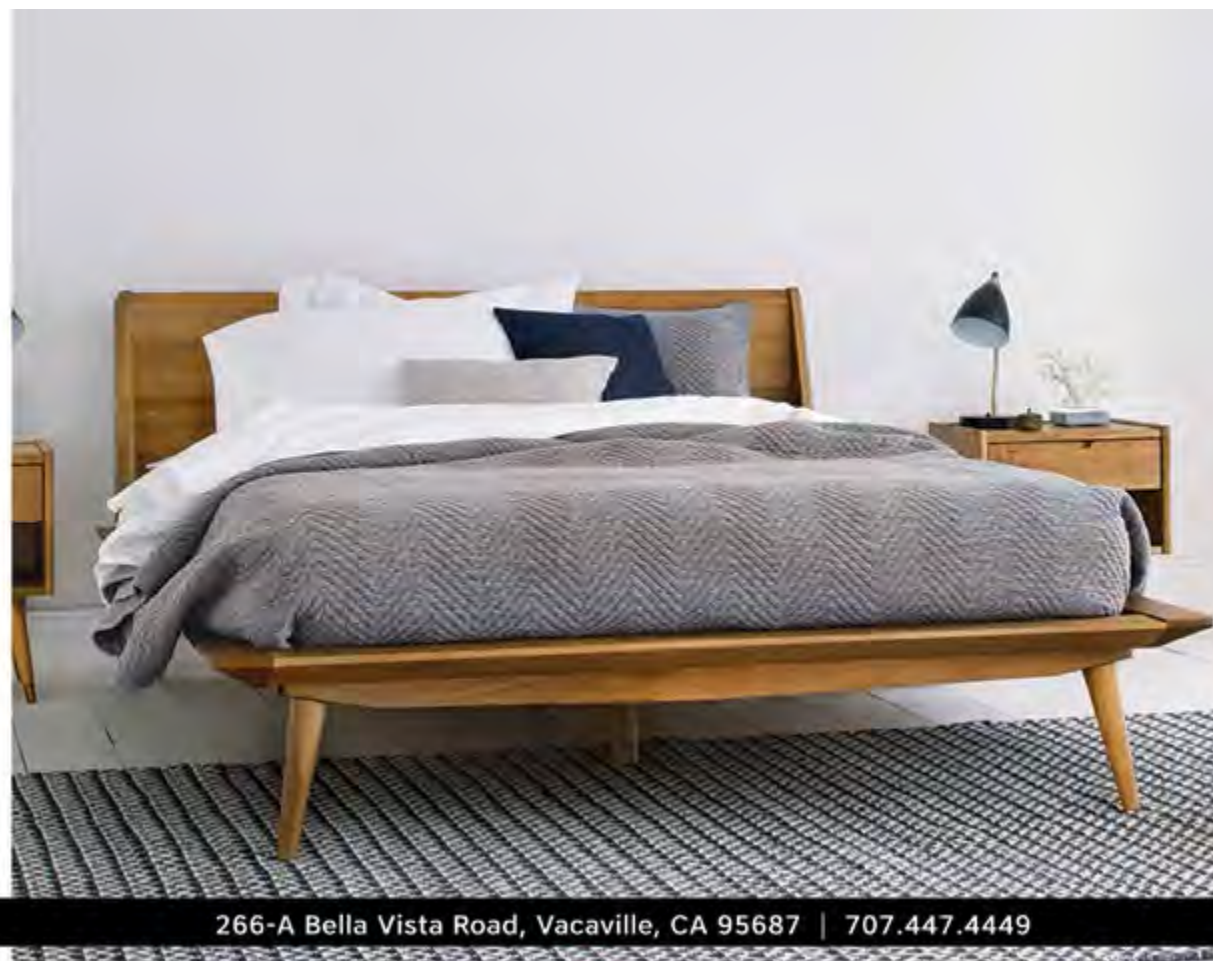
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Experiment enhances C-130’s competitive edge

Airman 1st Class Jayden Ford
19TH AIRLIFT WING PUBLIC AFFAIRS

LITTLE ROCK AIR FORCE BASE, Ark. — Chemical, biological, radiological, and nuclear analysts from the 711th Human Performance Wing at Wright-Patterson Air Force Base, Ohio recently visited the 19th Airlift Wing to conduct the first vapor purge test on a cargo plane as part of a series of experiments they will conduct on aircraft across the Department of Defense.

The vapor purge tests look to determine how long it takes for a chemical contaminant, such

as tear gas, to purge itself from an aircraft as well as potential best practices to reduce the amount of chemical particles in the air in the most efficient way possible.

Using a custom made pump, the analyst filled a C-130J Super Hercules with methyl salicylate, a common ingredient in mint candies, and used advanced measurement tools to monitor the concentration of the chemical in the air – effectively gauging how long it takes for the aircraft’s environmental control system to purge the contaminants.

“We’re introducing a

chemical into the aircraft that’s a known stimulant for nerve agents and has been used on several other experiments across the DoD,” said Maj. Michael Horenziak, 711th Human Performance Wing research bioenvironmental engineer. “We try to simulate the plane coming in sometime after it comes in contact with a chemical. After filling the plane with the particles, we measure how long the ECS system takes to create a safe environment inside of the aircraft for anyone onboard.”

The results of the experiments will allow analysts to

then make recommendations on changes to aircrew equipment and uniforms in order to provide maximum comfortability to minimize fatigue while still maintaining the highest level of safety and effectiveness.

“We are looking to understand what’s going on inside an aircraft when a chemical weapon is involved or we try to fly an operation in a dirty environment,” said William Greer, 711th HPW senior CBRN analyst. “The information that we learn from this will be used by the people who develop the next generation of aircrew ensembles, providing equipment that

allows Airmen to do their jobs more efficiently, more effectively, and not suffer some of the encumbrances that come with the equipment we’re wearing now.”

The test, which was last completed in the 1970s and 1980s with equipment that would now be considered obsolete, gives the DoD up-to-date information on the way the chemical particles affect the aircraft and the crew onboard – potentially revolutionizing the way we fly across all branches.

“The numbers from this are being measured with

See **EDGE** Page 12

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CCAF reveals plans for degree program

Airman 1st Class Jackson Manske
AIR UNIVERSITY PUBLIC AFFAIRS

MAXWELL AIR FORCE BASE, Ala. — The Community College of the Air Force announced plans for a new degree program slated for launch in 2021.

The new Associate of Applied Science in Military Technology and Applied Sciences Management degree is a flexible alternative for enlisted personnel serving in Air Force specialties lacking enough formal skills training to meet current degree program requirements, said Dr. Hank Dasinger, the dean of CCAF.

Approximately 12,000 students in the following Air Force specialties will benefit from the roll-out of the MTASM degree: 1C5X1 Command and Control Battle Management Ops; 1N7X1 Human Intelligence Specialist; 2A5X1A Airlift/Special Mission Aircraft; 3D0X1 Knowledge Operations Management; 3E8S1 Explosive Ordnance Disposal; 3F4X1 Equal Opportunity; 3N0X2 Broadcast Journalist; 3N0X5 Photojournalist; 3N1X1 Regional Band; 3N2X1 Premier Band; 8A200 Enlisted Aide; 8C000 Amn and Family Readiness Non-commissioned Officer;

8B100 Military Training Leader; 8F000 First Sergeant; 8P100 Defense Attaché; and 9L000 Interpreter and Translator.

“This degree also provides a pathway for enlisted personnel from other U.S. military services participating in CCAF-affiliated education and training programs as authorized by the recent National Defense Authorization Act of 2020,” Dasinger said.

There are several key differences between the MTASM and existing vocationally based degree programs:

- Introduces requirement of 39 total semester hours for leadership/leadership-related courses and military science and technology courses in lieu of technical corse and elective courses.
 - Reinstates an oral communication requirement of three semester hours in lieu of a second written communication requirement.
 - Eliminates the physical education requirement decreasing the total hours required for degree completion from 64 to 60 semester hours.
- For more information regarding the new degree program and policy changes, visit <https://www.airuniversity.af.edu/Barnes/CCAF/>.

62nd AW tests new way to train aircrews

Senior Airman Tryphena Mayhugh
62ND AIRLIFT WING PUBLIC AFFAIRS

JOINT BASE LEWIS-MCCORD, Wash. — The 62nd Airlift Wing is conducting a trial run for a new way to train C-17 Globemaster III aircrews and keep them up to date on qualifications from July 1 to Dec. 31, here.

Maj. Nick Burke, 62nd Operations Support Squadron director of wing training, partnered with the Air Force Institute of Technology (AFIT) to design a new training plan and is executing a small group tryout (SGTO) with the 7th Airlift Squadron.

Research done by AFIT into C-17 training showed air crews have been struggling to balance training schedules with operational and administrative commitments.

“This is about preserving the sanctity of training,” Burke said. “I am trying to design a program of training methodology that one, helps protect the training resources we are given and use them more efficiently, and two, clearly correlate training completed to C-17 mission readiness.”

Burke shaped his training reform based off a research paper written by Lt. Col. Sean McConville, Secretary of the Air Force acquisitions analyst, who wrote the paper while at AFIT. In his study, McConville stated under the most ideal circumstances, together McChord Field and Joint Base Charleston, South Carolina, had 87 pilots short of what they needed to organize, train and equip, run administration and execute the mission.

“There was a lot of parallels to the research and structure that McConville proposed in his research paper,” Burke said. “I reached out to him to get more background and details to help



U.S. Air Force photo/Senior Airman Tryphena Mayhugh

U.S. Air Force Col. Brian Collins, 62nd Airlift Wing vice commander, flies a C-17 Globemaster III assigned to Joint Base Lewis-McChord, Wash., during an air refueling training sortie July 27 near Salt Lake City, Utah. Collins flew with Airmen from the 7th Airlift Squadron, who are participating in testing a new training program for aircrews from July 1 to Dec. 31.

develop it into a trial here. I was trying to capitalize on the research he did and help Air Mobility Command (AMC) in their endeavor to correlate readiness.”

Training sorties generally take two days: one for planning and another to fly. In the current method, aircrew members are often pulled from the instructional period to fly operationally or for administrative duties. This means they may go into the training flight with very little idea of what is expected from them.

Training sorties themselves are also filled with a variety of unrelated training and qualification tasks. According to McConville, they are like if a high school, in one period, taught 10 minutes of algebra, five minutes of chemistry, 10 minutes of literature, 10 minutes for study hall and 10 minutes for

gym. His study also showed that on some these flights, pilots were having to sit in the cargo compartment because there were so many on one sortie.

“Our training sorties in the past have lacked coherence and focus,” he said. “What we are trying to do is group similar skillsets together to help those training sorties to be more effective. We have used mathematical modeling that has shown our training is more efficient when we do it this way.”

The current training model also makes it difficult to correlate completed training tasks and mission readiness.

Burke’s plan attempts to mitigate both the correlation issue and unfocused training sorties by grouping the training into skill set-based sortie profiles. Instead of having one flight that consists of instrument flight, low-level

flight and approach work, each one of those would be broken up into its own training sortie. This makes the training more effective and efficient, saving the aircrews about 15 percent in flight hours.

The profiles will also make it easier to see what skill sets a pilot has accomplished and therefore what missions they can fly. Instead of completing one aspect here and there required for a particular mission, all the requirements will be completed on the same sortie profile. Then, when a pilot is needed to fly an operational mission requiring certain skill sets, one would only have to see who had completed the profile or profiles that correlate to that mission.

“This isn’t about overwhelming them with advanced skills sets,” McConville said. “This is about

taking a building block approach and protecting training so we can put the necessary blocks in place for crews to be successful in the environment heralded by the national defense strategy.”

The final change Burke’s plan is implementing is when training sorties are due to be complete. Currently, all the training is required to be completed at the end of each semi-annual period and it is up to individual pilots to complete all their training in the time frame. Burke has formatted the new plan, so it forms a continuously rolling currency. Each profile will be due at a certain time during the period so aircrews can focus on completing that training before moving on to the next.

“The new training plan has received a lot of support from the aircrew members themselves,” Burke said. “We have had a few growing pains just getting used to the methodology. I think once we establish a nice routine over the next couple of weeks, I expect good things.”

Capt. Shelby Foster, 7th AS pilot, participated in an air refueling training sortie under Burke’s new training plan.

“I thought the training went great,” Foster said. “This was my first flight under the new training. I’m really curious to see how it works with the other training profiles. I am very optimistic; I like how it gives us a good objective to focus the majority of our time on during the sortie.”

Starting in October, Joint Base Charleston, South Carolina, will also conduct an SGTO will the new training plan. The hope is to take lessons learned from the McChord and Charleston trials and begin another trial period in January, and eventually change the way C-17 training is conducted across AMC.

Airmen transport aid from Minneapolis, Niagara Falls to Nicaragua



U.S. Air Force photo/Peter Borys

1) U.S. Airmen assigned to the 30th Aerial Port Squadron, Niagara Falls Air Reserve Station New York and the 22nd Airlift Squadron, Travis Air Force Base, California, move an ambulance into position inside a C-5M Super Galaxy July 25 at Niagara Falls Air Reserve Station, New York. The ambulance, along with a fire truck and supplies were flown to Nicaragua on a Denton Program mission. The C-5M is assigned to Travis AFB. 2) U.S. Airmen assigned to the 22nd AS park the emergency vehicles they delivered July 26 to Managua, Nicaragua. The aircrew delivered humanitarian aid to Nicaragua in support of the Denton Program, a transportation program that allows nongovernment organizations to donate humanitarian aid to developing countries. 3) U.S. Airmen assigned to 22nd AS unload cargo from a C-5M in support of a Denton Program mission July 26 at Managua, Nicaragua. The aircrew delivered a fire truck, ambulance, furniture, sewing material, agricultural supplies and educational material to Nicaragua. 4) U.S. Airmen assigned to the 30th APS and the 22nd AS load a fire truck inside a C-5M July 25 at Niagara Falls Air Reserve Station, New York. 5) U.S. Air Force Tech. Sgt. Holly Witte, 30th APS air terminal operations center representative, helps secure a ramp outside a C-5M July 25 at Niagara Falls ARS. The ramp is used to load large vehicles and heavy equipment.

Airman 1st Class Cameron Otte
60TH AIR MOBILITY WING PUBLIC AFFAIRS

U.S. Airmen assigned to the 22nd Airlift Squadron at Travis Air Force Base, California, delivered equipment and supplies to Managua, Nicaragua, July 26 during a Denton Program mission.

“We delivered a range of items to help the people of Nicaragua develop their communities,” said Tech. Sgt. Ryan Padgett, 22nd AS C-5M Super Galaxy loadmaster. “The equipment we delivered included firefighting equipment, a fire truck, ambulances, furniture, sewing material, agricultural supplies and education material.”

The Denton Program is an unfunded government program that allows non-government organizations to donate humanitarian aid for movement by the U.S. Air Force on training missions.

The program provides organizations with a cost-effective way to transport goods and help people, Padgett said.

During the mission, the crew landed in Minneapolis, Minnesota and Niagara Falls, New York, where they picked up equipment for Nicaragua. The mission would not have been successful without the help of U.S. Air Force Reserve aerial porters at these locations.

“During this mission, the 30th Aerial Port Squadron and the 27th APS played a crucial role because without them, we would have lacked the manpower to load all of this equipment or the plan to fit it all,” Padgett said. “None of these missions happen without

the aerial porters. They were so motivated and proud to be part of this mission and the service they provided was beyond exceptional.”

Participating in the humanitarian mission had quite an impact on him as well, Padgett said.

“Delivering this equipment was a great opportunity for us to help the people of Nicaragua develop their country,” he said. “By providing them with these resources, they are more likely to thrive, their economy will receive a boost which has the potential to lead to better health care, education and an overall higher standard of living.”

Amy Wiza, an executive director with Wisconsin-Nicaragua Partners of Americas, Inc. coordinated the distribution of the equipment and supplies after their arrival in Nicaragua.

“The beneficiaries of this shipment are the people of Nicaragua,” she said. “The equipment will be used to support over 1.5 million residents in various communities.”

Some of the materials Team Travis delivered could help save lives, Wiza added.

“Because we are still dealing with the COVID-19 pandemic, the fabrics we received will be prioritized for making masks and personal protective items to prevent the spread of the virus,” she said.

The Denton Program allows the Air Force to enhance training, build relationships with civilian organizations and cultivate goodwill among nations, Padgett said.

“Everyone wins,” he added.



Courtesy photo



U.S. Air Force photo/Peter Borys



Courtesy photo



U.S. Air Force photo/Peter Borys



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Cards

From Page 7

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Edge

From Page 8

equipment that’s generations ahead of the equipment that was used during the original tests,” Greer said. “There have been similar types of testing, but the approaches we’re using here, such as the equipment and the methods we employ, are giving us a much clearer picture of how the threat will affect aircrew both short- and long-term.”

Officials said the end-state objective for the vapor purge test is to improve the way aircrew across the DoD operate in chemically contaminated

environments, providing the Defense Department a competitive advantage while maintaining operations around the globe.

“We hope that this test will give aircrews more flexibility with how they operate in an austere environment and allow them to fly more missions over time,” Greer said. “Long-term we’re working with other groups to develop the next generation air fleet protection equipment. A few years down the road, we think that the results here will lead to the Air Force deploying new types of protective gear that would be more functional and allow the operator to maintain their competitive edge.”

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7:00 pm Contemplative Prayer

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Chapel

From Page 4

my job? With home? I'm not a teacher.' It is real and it is alive and people are hurting."

While Hostettler counsels people primarily on an individual basis, group-based functions provided by The Peak have changed, too.

Johnson said the facility has found new ways to provide the same services as before. Leadership courses take place in a digital space via video conferencing, for example.

Another change is a weekly meal, Taste at Home Tuesday, which provided off-site, home-cooked meals to Airmen, evolving into Taste at Home Takeaway on Wednesdays. Airmen are now welcome to grab a meal to-go since dining in is not allowed.

"It's an opportunity to get out," Johnson said. "It's harder (to connect) with everyone wearing masks."

Hostettler tries to remain circumspect about the difficulties. He referenced a quote by Charles Kettering, an inventor and businessman whose name may ring familiar from New York's Memorial Sloan Kettering Cancer Center, one of the first institutes of its kind. Kettering said, "Problems are the price of progress. Don't bring



U.S. Air Force photo/Senior Airman Christian Conrad

Jay Haywood, 60th Air Mobility Wing chaplain candidate, addresses a congregation July 26 at Travis Air Force Base, California. The base's chapel office started holding Catholic and Protestant religious services outside in order to mitigate the spread of COVID-19.

me anything but trouble. Good news weakens me."

"I really like that," Hostettler said. "We aren't going to find a world without problems. We've got more than we can handle between the pandemic and race (issues). ... If I let the news dictate my attitude, I'm going to be a sourpuss. If I look at those as opportunity to develop relationships around me and share hope that I have, that's going to help me more than fo-may ring familiar from New York's Memorial Sloan Kettering Cancer Center, one of the first institutes of its kind. Kettering said, "Problems are the price of progress. Don't bring

Hostettler said those in need of spiritual guidance can visit it either of the two chapel facilities or call 707-424-3217.

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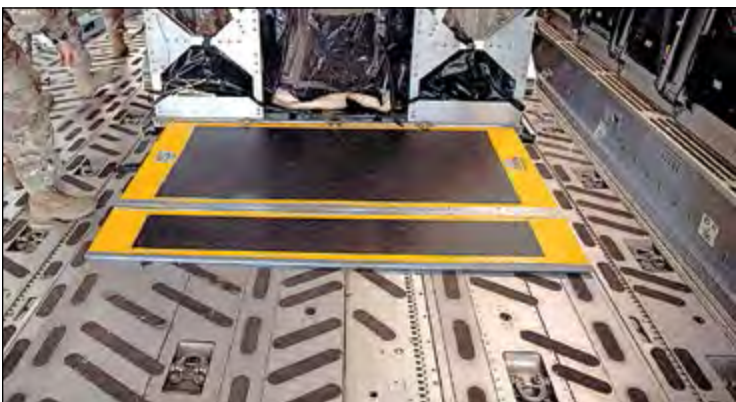
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U.S. Air Force photo/Senior Airman Jonathon Carnell

A loading ramp sits on the cargo floor of a C-17 Globemaster III in front of a Transportation Isolation System unit June 24 at Travis Air Force Base, California. The ramp covers rollers on a C-17 Globemaster III, allowing aeromedical evacuation Airmen to more safely load patients into the capsule.

Ramp

From Page 2

offload patients more quickly and safely.

Not only did the 60th MXS share the ramp prototype design with other Air Force bases, but they also gave one of the ramps they fabricated to the

86th Airlift Wing at Ramstein Air Base, Germany

“The fabrication flight at Ramstein didn’t have the resources to create the ramp,” Kahawaiolaa said. “Being able to help Airmen do their jobs across the globe is an amazing feeling. Our team was able to enhance the safety and care for both the AE team and patients.”



U.S. Air Force photo/Senior Airman Christian Conrad

Scrap metal and rubble are piled inside an aircraft hangar June 29 at Travis Air Force Base, California.

Hangar

From Page 3

“We have a good team here made up of people who are all committed to the same level of excellence we want as the staple of this project,” Bellows said. “The contractors, likewise, have a calendar they reference for what work they hope to accomplish within a set time, down to the day.”

All this contributes to satisfying the project’s four main priorities: finish on-time, on-budget, create a quality product and ensure the safety of all the workers

involved, Norman said.

“At the end of the day, this hangar represents a step forward for not just aerial refueling, but the Air Force too,” Norman said. “So it’s important for us to do it right. From the aircrew to the maintainers, we owe everyone who’ll be working on this airframe a quality facility that’ll make their jobs easier and keep them as effective as possible, and that’s exactly what we’re working to do.”

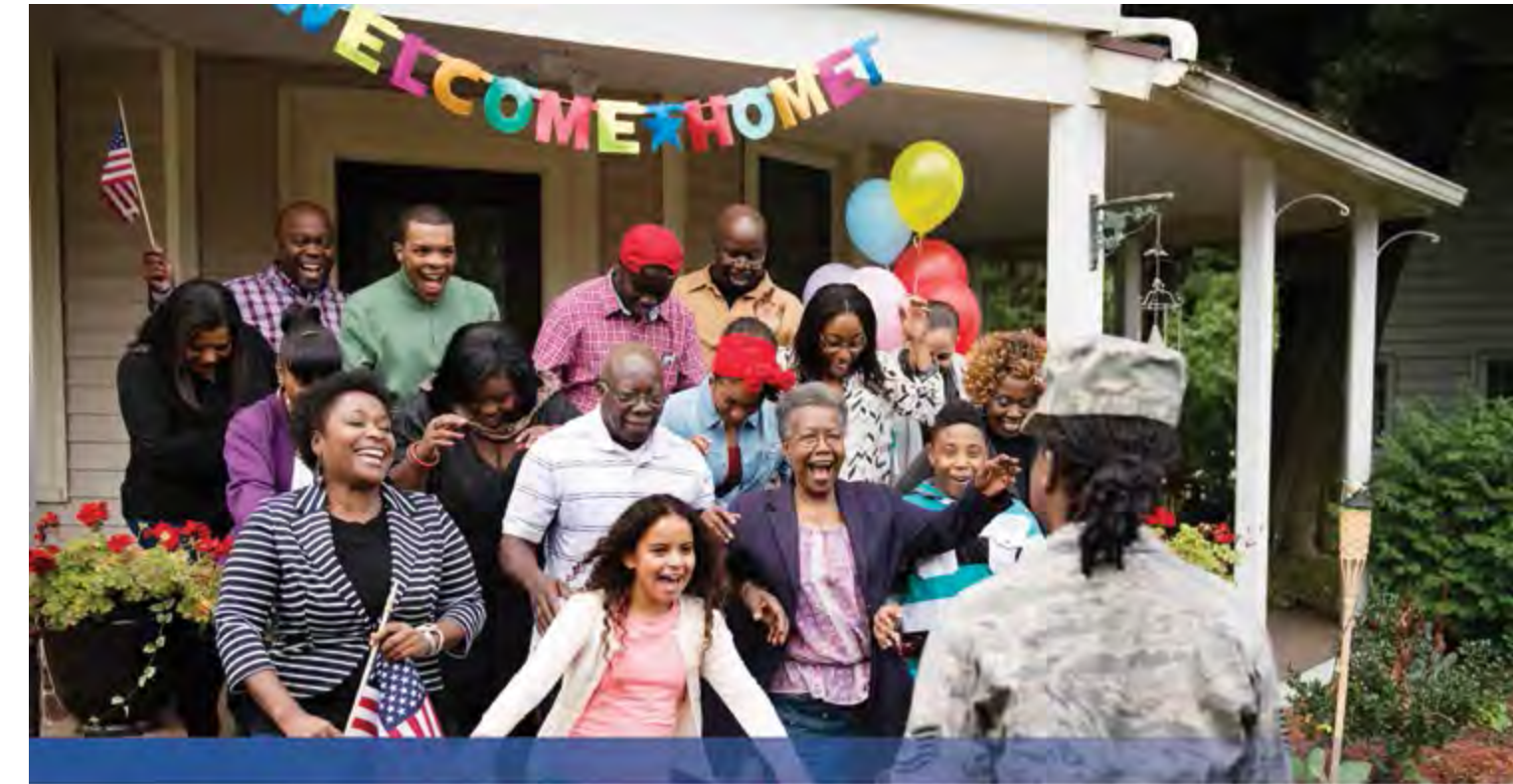
Groundwork for the new hangar is expected to begin this fall after the completion of the demolition.



1) U.S. Air Force Tech. Sgt. Wes Nesting, 321st Air Mobility Operations Squadron aeromedical evacuation controller, decorates his car during a master sergeant release celebration July 23 at Travis Air Force Base, California. Travis AFB Airmen selected for promotion to master sergeant celebrated by participating in a parade in order to adhere to COVID-19 social distancing guidelines. 2) Master sergeant selects drive their cars in a parade during a promotion celebration July 23 at Travis AFB. Travis AFB. 3) U.S. Air Force Tech. Sgt. Kari Pohlschneider, 60th Operations Support Squadron superintendent of wing intelligence, stands in a photo booth during a master sergeant release celebration July 23 at Travis. The event coordinators created a photo booth for master sergeant selects and their families to take photos.

Travis gets creative to celebrate new master... SERGEANTS

U.S. Air Force photos by Airman 1st Class Cameron Otte



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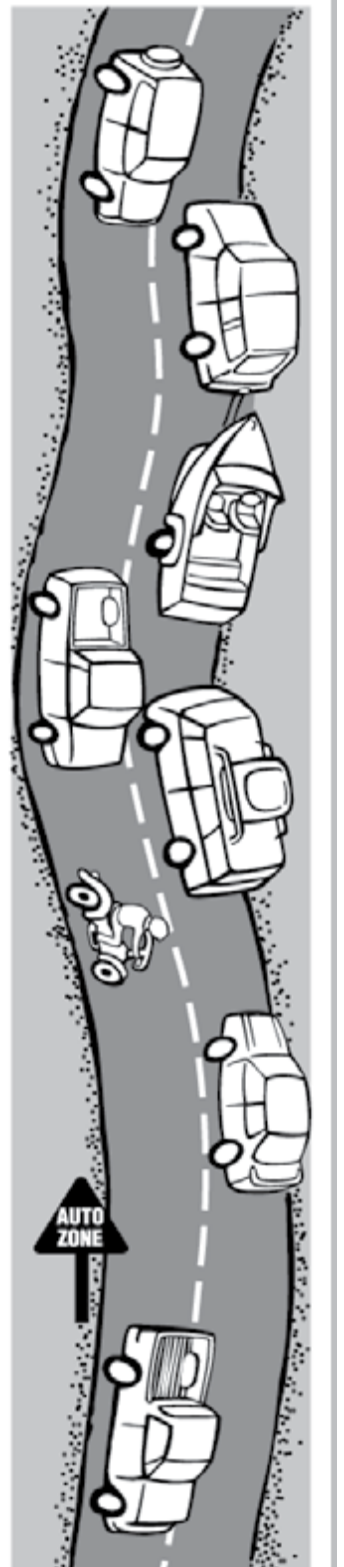
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